

Cercetare. Abilitare. Advocacy.
THE ACTION TANK

ANNUAL REPORT FOR 2022

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INTRODUCTION

Dear Partners, Colleagues, and Friends,

With great pleasure, I present to you IPRE's Annual Activity Report for 2022, a year marked by significant events both regionally and globally. Our mission is clear and ambitious: to accelerate the European integration of our country by promoting systemic reforms, strengthening participatory democracy, and enhancing the role of citizens in decision-making processes at both national and local levels.

As an independent think-tank founded in March 2015, IPRE is committed to serve as a catalyst for positive change in the Republic of Moldova. In 2022, we continued to focus on the priorities that guide our work: promoting the Europeanization process, contributing to community development, empowering citizens, and building bridges to connect policies at national, regional, and European levels.

I am proud of the work our team of experts and researchers has accomplished this year. Whether it was contributing to the national effort to obtain the status of candidate country for EU membership, promoting justice sector reform, strengthening national anti-corruption institutions or supporting public administration reform and enhancing the capacities of civil servants in developing, implementing and monitoring of public policies, we managed to successfully implement our planned activities. Our efforts were even more significant in light of major geopolitical changes, including the outbreak of Russia's unjustified war against Ukraine, and Moldova's EU membership application.

Another milestone of our work was the launch of the shadow report "Eight years of the implementation of the EU-Moldova Association Agreement: progress, constraints and priorities". We are glad that we managed to expand our partnerships with civil society organizations from both the

Republic of Moldova and the European Union through joint initiatives such as #ThinkTanks4EUMembership, within national civil society platforms and European networks. I also want to highlight our efforts in empowering young people and developing partnerships with the media. We strongly believe that a robust democracy is based on an informed, inclusive and committed society. That's why we have placed special emphasis on civic education, the promotion of participatory democracy and electoral reforms aimed at strengthening good governance in the Republic of Moldova.

I would like to express my gratitude to all our governmental and non-governmental partners, both local and international. Without your support, our achievements would not have been possible.

In 2023, we are more committed than ever to continue contributing to the country's European path, opening accession negotiations with the European Union and building a more inclusive, prosperous and democratic Moldova. We rely on the continued support of all those who share this vision.

Sincerely yours,

Iulian Groza,
Executive Director of the Institute
for European Policies and Reforms

ABOUT US



WHO ARE WE?

The Institute for European Policies and Reforms (IPRE) was established in March 2015 as an independent think-tank. We specialize in analyzing and promoting policies in the field of public administration, good governance, rule of law, public finances and economic development. Our experts and researchers are also active in evaluating national, transatlantic and European foreign and security policies and initiatives.



OUR GOALS

- Conducting research, developing public policies and monitoring key areas of reforms provided for by the EU-Moldova Association Agreement and the EU accession process.
- Promoting research results and public policy products at local, national and European level, both through advocacy actions and by creating and participating in non-governmental coalitions.
- Empowering youth and media, aiming to promote civic engagement and participatory democracy.



OUR MISSION

Accelerate Moldova's European integration by promoting systemic reforms, strengthening participatory democracy and strengthening citizens' role in decision-making processes at national and local level.



OUR PRIORITIES

- Promoting the Europeanization process;
- Contributing to community development and citizen empowerment;
- Building bridges connecting policies at national, regional and European level.

OUR BOARD

SORINA ȘTEFÎRȚĂ

Chairwoman of the Board
Communication expert, journalist

VICTOR CHIRILĂ

Member of IPRE Board
Ambassador of the Republic of Moldova to Romania

VALENTINA URSU

Member of IPRE Management Board
Journalist

VICTOR LUTENCO

Vice-President of the Board
IPRE founding member

IGOR BOȚAN

Member of IPRE Board
ADEPT Executive Director

EUGEN STURZA

Member of IPRE Board
IPRE founding member

VLADISLAV KULMINSKI

Member of the Board
IPRE founding member

EUGEN CARPOV

Vice-President of the Board
Director of the National Energy Regulatory Agency

IURIE LEANCĂ

Member of IPRE Board
Former Prime Minister of the Republic of Moldova
Ex-Minister of Foreign Affairs and
European Integration

MARIN CIOBANU

Vice-President of the Board
Director of the Free Economic Zone "Balti"
President of the Manufacturing Industry
Employers' Association

HONORARY MEMBERS OF THE BOARD

CARL BILDT

Chairman of the Global Commission on Internet
Governance (GCIG), former Minister
of Foreign Affairs of Sweden

MIROSLAV LAJČÁK

Ex-Minister of Foreign and European
Affairs of Slovakia

RADOSLAW SIKORSKI

Member of the European Parliament

OUR TEAM



IULIAN GROZA
Executive Director,
Member of the Board of Directors



ADRIAN ERMURACHI
Co-Executive Director



STANISLAV GHILEȚCHI
Deputy Director
(Research)



ECATERINA BALABAN
Accounting Director,
Financial Manager



SIMION CIOCHINĂ
Communication Officer



MIHAI MOGÎLDEA
Deputy Director
(Institutional development)



VICTORIA NEMERENCO
Europeanization, Foreign and
Security Policy Programme
Coordinator



ECATERINA POPȘOI
Coordinator of the Rule
of Law and Good Governance
Programme



ELENA BOLOCAN
Project coordinator

ASSOCIATED EXPERTS



DR. DUMITRU MÎNZĂRARI
Security Policy Expert



DUMITRU VICOL
Financial and banking
policy expert



VICTOR GUZUN,
Digitization Policy Expert

OUR AFFILIATION

NETWORK OF THINK TANKS ON EASTERN PARTNERSHIP



The Network of Think Tanks on Eastern Partnership was established in 2020 with the aim of engaging think-tanks, policy experts and decision-makers from the 27 EU Member States and the 6 EaP countries in a continuous inclusive, coordinated and systematic dialogue on the future of the Eastern Partnership. The network supports structured dialogue between all stakeholders in the development of EU EaP policy. IPRE joined the network in November 2020.



The EaP Think Tank Forum was established in 2017 as a connecting platform for think tanks in Europe. The purpose of the Forum is to strengthen research, policy-making and promotion efforts in promoting Europeanization in the Eastern Partnership countries. Since 2017, IPRE, in cooperation with partners, has facilitated several forums and policy dialogues dedicated to evaluating results and outlining Eastern Partnership objectives.



PLATFORMA NAȚIONALĂ DIN MOLDOVA
FORUMUL SOCIETĂȚII CIVILE AL PARTENERIATULUI ESTIC

The Eastern Partnership Civil Society Forum is the largest umbrella organisation of NGOs in the Eastern Partnership region and the EU, working together with over 1000 organisations to promote European integration, facilitate reforms and democratic transformations in the six Eastern Partnership countries – Armenia, Azerbaijan, Belarus, Georgia, Moldova and Ukraine. The mission of the Forum is to ensure the effective participation of Eastern Partnership civil societies and the EU in the process of planning, monitoring and implementing Eastern Partnership policy in constructive dialogue with EU and Eastern Partnership decision-makers. IPRE has been a member of the National Platform of the EaP Civil Society Forum since 2016.



Southeast Europe Leadership for Development and Integrity (SELDI) is an anti-corruption and good governance coalition created in November 2012 with the aim of contributing to a vibrant civil society in South East Europe, able to participate in public debates and influence policy and decision-making in the field of anti-corruption and good governance. IPRE has been an associate partner since 2017.

OSCE Network

The OSCE Network of Think Tanks and Academic Institutions is an initiative that supports cooperative and comprehensive security in the OSCE area by providing policy advice, improving transnational civil society interaction and raising awareness of the OSCE. The network was created by 16 research institutions on 18 June 2013 at the Vienna Hofburg. As of spring 2021, the network has more than 140 member institutions, including IPRE.



The Civic Coalition for Free and Fair Elections is a permanent, voluntary entity, consisting of public organizations from the Republic of Moldova. The mission of the Coalition is to contribute to the development of democracy in the Republic of Moldova by promoting and conducting free and fair elections in accordance with the standards of the ODIHR (OSCE), the Council of Europe and its specialized affiliated institutions.

OUR PARTNERS IN 2022

DEVELOPMENT PARTNERS



OUR PARTNERS IN 2022

IMPLEMENTING PARTNERS



2022 IN NUMBERS

 **28**
Projects initiated
and implemented

 **51**
Publications

 **55**
Videos &
Infographics

 **30**
Public events
organized

 **1 050**
Participants
in public events

 **568**
Media
appearances

 **20 435**
Visitors to
our website

 **21**
Podcasts
#NoișiEuropa

 **457**
Instagram
followers

 **524**
Followers
on LinkedIn

 **901**
Twitter (X)
followers

 **8 800**
Facebook
followers

 **1 635 612**
Online views
on Facebook

 **72 200**
Views on our
YouTube channel

 **540599**
Views of 30
online events

KEY RESULTS OF 2022

European integration of the Republic of Moldova

- We have expended our cooperation with other think-tanks within the EaP Think Tank Network, including the Berlin-based Institute for European Policies, Chatham House, the European Council on Foreign Relations (ECFR, Paris), the German Foreign Affairs Council (DGAP, Berlin), the EU Institute for Security Studies and the Hague-based Institute for International Relations "Clingendael".
- We launched, in partnership with Expert-Grup and CRJM, the #ThinkTanks4EU membership initiative and contributed to the acceleration of Moldova's European integration process.
- We have contributed to filling in the questionnaire of the European Commission in the context of Moldova's application for accession to the EU.
- We actively promoted the importance of our country goal to obtain the EU candidate status, in partnership with other national and European research centers, as part of advocacy visits in Hague, Brussels and Berlin.
- Together with the New Europe Center in Kiyv and the Open Society Foundation in Georgia, we launched the first edition of the "Accession Exchange Forum".
- We contributed, together with the Friedrich Ebert Foundation and the Foreign Policy Association, to the organization of the ninth edition of the European Integration Forum;
- We continued to the monitoring of the implementation of the EU-Moldova Association Agreement and published a new Shadow Report after 8 years of implementation of the Agreement.
- We contributed, together with the Centre for European Policy Studies (CEPS), to the ex-post evaluation of the implementation of the Deep and Comprehensive Free Trade Area with the European Union, in accordance with the Association Agreement.

Justice and anti-corruption

- We expanded our cooperation with development partners from the EU, USA, as well as national public authorities in the justice and anticorruption sector, contributing to increased transparency, strategic communication, integrity and efficiency in the justice sector;
- We facilitated policy dialogues in the field of justice and anticorruption, with the participation of key actors from civil society, community of experts, public authorities and European experts.
- We contributed with policy proposals and opinions on launching and carrying out the extraordinary evaluation process of key actors in the justice sector.
- We identified the main needs and formulated over 100 recommendations for increasing the institutional capacities and efficiency of the Anticorruption Prosecutor's Office in combating high-profile corruption.

Public administration reform

- We managed to improve the capacities of civil servants by developing the training program on the practical use of guidelines for ex-ante and ex-post evaluation of public policies.
- We contributed to popularizing the 2030 Agenda and the Sustainable Development Goals at regional and local level.
- We supported local public authorities in increasing the participation of citizens and civil society in decision-making processes, developing public policy proposals and organizing public hearings.
- We promoted and supported the adoption of the new strategic framework for central and local public administration reform.



Empowering young people

- We launched a new capacity-building program for young professionals - "Public Policies for Development". Over 20 young professionals were trained in research and analysis of public policies, as well as public communication and advocacy. We offered 5 scholarships to the most motivated and interested young people for developing public policy studies and a mentoring program for 6 months.
- We continued the #BeTheChange empowerment program and selected 6 young interns who wrote blog reviews, organized public events and participated in IPRE activities carried out at local, national and European level.
- We launched the Public Administration School for ethnic minority youth, attended by 25 young representatives of different ethnic groups in the country.



Information, communication and media partnerships

- We expanded our partnerships with the media by launching the weekly radio show "Paralela 47", focused on foreign policy and security topics, broadcast every Friday, live, by Radio Moldova.
- We have developed, in partnership with Radio Chisinau, 21 podcasts "We and Europe", broadcast on radio and online, on podcast platforms and IPRE communication channels.
- We continued our collaboration with IPN.md by publishing 12 analytical commentaries and op-eds, dedicated to the Europeanization process of the Republic of Moldova.
- We developed, in partnership with the e-Government Agency (AGE), a series of 15 public discussions "Digital Moldova", during which we addressed the needs, challenges and priorities related to the digital transformation process in the Republic of Moldova.

- We have initiated, in cooperation with Expert-Grup, within the National Platform of the Eastern Partnership Civil Society Forum, a national information campaign #MoldovaEsteEuropeană.
- We contributed to the effort to tackle disinformation as part of the #inforMD initiative carried out in partnership with IPIS and the European Policy Institute in Berlin.
- We initiated with other civil society organizations from the National Platform of the EaP Civil Society Forum, the civic campaign #StopWar - a national campaign to inform and show solidarity with the people of Ukraine against the unjust war unleashed by Russia against Ukraine.



PROJECTS IMPLEMENTED IN 2022



Monitoring of the EU-Moldova Association Agreement

Development partner: Konrad Adenauer Foundation

Implementation period: June-October 2022

General objective: To carry out independent monitoring of the implementation of the EU-Moldova Association Agreement and publication of the Shadow Report - 8 years of implementation of the Association Agreement.



Policy Briefs

Development partner: Konrad Adenauer Foundation

Implementation period: January - December 2021

General objective: Research and promotion of public policies in the fields of good governance, rule of law, security and defence, sectoral and economic cooperation with the EU in accordance with the objectives of the EU-Moldova Association Agreement.



We and Europe

Development partner: Konrad Adenauer Foundation

Implementation period: January - December 2021

General objective: To contribute to raising public awareness of the latest developments in EU-Moldova relations.



EU DEBATES CAFE

Development partner: Hanns Seidel Foundation

Implementation period: January - December 2021

General objective: Increasing the level of understanding and knowledge of EU institutions and policies in relations with the Republic of Moldova, by informing the public and organizing public debates.



#BeTheChange - Change starts with you!

Development partner: Hanns Seidel Foundation

Implementation period: January - December 2022

General objective: Empowering young leaders and professionals in promoting the Europeanization process in the Republic of Moldova by increasing personal and professional skills in policy analysis and multi-stakeholder dialogues at European, national and local level.

PROJECTS IMPLEMENTED IN 2022



Connecting bridges with the EU: Securing the process Europeanization of the Republic of Moldova

Development partner: Soros Foundation Moldova

Implementation period: March 2020 – July 2022

General objective: Securing the Europeanization process of the Republic of Moldova by monitoring the implementation process of the EU-Moldova Association Agreement, developing policy and advocacy partnerships between the Moldovan and European community of experts, non-governmental actors and decision-makers in Brussels and other European capitals.



Group of Justice Experts (GEJ)

Development partner: Soros Foundation Moldova

Implementation period: March 2020 – March 2022

General objective: Promote a transparent, systemic and substantiated justice sector reform process in Moldova by strengthening civil society and the expert environment in carrying out monitoring, policy development and promotion of reforms.



Increasing resilience to systemic kleptocracy in Moldova

Development partner: Soros Foundation Moldova

Implementation period: June 2021 – March 2022

General objective: Raising awareness of national and international public opinion on actions to disclose, deter and counter cases of organized crime and corruption with the involvement of politicians, dignitaries and actors in the justice system of the Republic of Moldova, which pose a direct threat to state security, rule of law and individual security.



Public Policies for Development

Development partner: Soros Foundation Moldova

Implementation period: September 2021 – August 2022

General objective: To strengthen the capacities of the young researcher community to influence public policy-making processes, as well as to encourage cooperation between researchers, civil society organizations and decision-makers, in order to increase the quality of research and data-driven policy documents.



Strategic Communication and Expertise for the Ministry of Justice

Development partner: Government of the Kingdom of the Netherlands

Implementation period: November 2021 – March 2023

General objective: Raising awareness of citizens and actors in the justice sector on the priorities and actions of the Ministry of Justice in the field of justice reform and the fight against high-level corruption.

PROJECTS IMPLEMENTED IN 2022



Inform, empower and act! Civil society for better budgetary governance in Moldova

Development partner: European Commission and Federal Ministry for Economic Cooperation and Development (BMZ)
Implementation period: March 2019 – January 2022
General objective: To increase the involvement of civil society at local level and to increase transparency, efficiency and effectiveness of budgeting and execution processes, through participation and monitoring by society.



Ex-post evaluation of EU-Moldova AA/DCFTA implementation

Development partner: European Commission, Centre for European Policies and Studies (CEPS, Brussels)
Implementation period: March 2021 – July 2022
General objective: Elaboration of the Report on the results of the ex-post evaluation of the implementation of the EU-Moldova Deep and Comprehensive Free Trade Area.



Eastern Partnership cooperation for stronger democracy: Georgia, Moldova and Armenia

Development partner: Guvernul Regatului Țărilor de Jos
Implementation period: June 2021 – July 2022
General objective: Strengthen civil society cooperation to intensify democratization efforts in the Eastern Partnership countries: Georgia, Moldova and Armenia.



#refoMD – Reziliența împotriva dezinformării în Republica Moldova

Development partner: German Federal Office for Foreign Affairs, Berlin Institute for European Policies
Implementation period: July – December 2022
General objective: Strengthen resilience against disinformation by facilitating constructive dialogue between civil society and political actors, as well as capacity building at local level.



Forumul de Integrare Europeană a Republicii Moldova

Development partner: Federal Office for Foreign Affairs of Germany, Friedrich Ebert Foundation – Republic of Moldova, EPA
Implementation period: September – December 2022
General objective: The 9th edition of the Forum was dedicated to evolution in relation to the EU, justice and anticorruption, but also security and defence sector reform.

PROJECTS IMPLEMENTED IN 2022



Digital Moldova

Development partner: OSF, E-Government Agency.

Implementation period: September - December 2022

General objective: Promoting the digital agenda of the Republic of Moldova, on all related levels, considering the importance of e-transformation for the entire society.



Eastern Partnership Civil Society Facility

Development partner: European Union, GDSI

Implementation period: July 2021 - December 2024

General objective: Strengthen the role and increase the capacities of civil society organizations in all six Eastern Partnership countries.



Increasing the level of information and understanding of security and defense issues in the Republic of Moldova

Development partner: Friedrich Ebert Foundation - Republic of Moldova

Implementation period: March 2022 - December 2023

General objective: Increasing understanding of policies, institutional mechanisms and reforms related to the security and defense field of the Republic of Moldova.



Empowering civil society organisations in the Western Balkans and the Republic of Moldova

Development partner: International Visegrad Fund

Implementation period: March 2022 - December 2023

General objective: Developing the capacities of civil society organizations and their involvement in the decision-making process at local and national level in the Western Balkans countries and the Republic of Moldova.



#ThinkTanks4EUMembership

Development partner: OSF

Implementation period: July 2022 - December 2025

General objective: Increasing the role of research centers in supporting the national effort of European integration and promoting the accession of the Republic of Moldova to the European Union.

PROJECTS IMPLEMENTED IN 2022



Increasing the capacities of officials in applying the new methodological guides on ex-ante and ex-post evaluation of public policies

Development partner: German Federal Ministry for Economic Cooperation and Development (BMZ), GIZ

Implementation period: May - September 2022

General objective: Strengthening the capacities of officials in applying ex-ante and ex-post analyses of public policies in the Republic of Moldova.



Increasing the capacities of local and regional actors regarding their role in the implementation of the National Development Strategy "European Moldova 2030"

Development partner: German Federal Ministry for Economic Cooperation and Development (BMZ), GIZ

Implementation period: February - June 2022

General objective: Developing the mechanism with practical tools for coordination and synchronization at regional and local level of the 2030 Agenda with the new national strategic planning framework.



Ensuring an integrity, efficient and independent justice system in the Republic of Moldova

Development partner: Soros Foundation Moldova

Implementation period: April 2022 - November 2023

General objective: Strengthening the integrity, efficiency and independence of the justice system in the Republic of Moldova with the active involvement of civil society.



Accession Exchange Forum

Development partner: European Union, International Renaissance Foundation, New Europe Center

Implementation period: September - November 2022

General objective: Encouraging collaboration between research centers and decision-makers from the EU, Ukraine, the Republic of Moldova, Georgia and the Western Balkan countries on accession to the European Union.



Public Administration School for ethnic minority youth in the Republic of Moldova

Development partner: OSCE HCNM and the Government of the Kingdom of the Netherlands

Implementation period: October 2022 - September 2023

General objective: To inform young people belonging to ethnic minority groups about the public system and the process of implementing public policies, in order to encourage civic engagement, participation in public life and interest in public service.

FINANCIAL ALLOCATIONS IN 2022



Development partners

Allocations in 2022

Centre for European Policy and Studies (CEPS) - EU	3 000 EUR
Expert-Grup - UE	2 465 EUR
Friedrich Ebert Foundation (FES)	22 745 EUR
German Agency for International Cooperation (GIZ)	50 517 EUR
German Federal Office for Foreign Affairs / IEP Berlin	6 217 EUR
Government of the Netherlands (MATRA Program)	50 661 EUR
Hanns Seidel Foundation (HSS)	1 709 EUR
Konrad Adenauer Foundation (KAS)	48 400 EUR
Open Society Foundations (OSF)	402 622 EUR
Office of the OSCE High Commissioner on National Minorities (OSCE HCNM)	10 000 EUR
Soros Foundation Moldova (SFM)	170 466 EUR
Total	768 802 EUR

ANNUAL FINANCIAL REPORT FOR 2022

Average exchange rate	1 EUR=	20 925 MDL		19,9006 MDL	
Balance sheet		2021		2022	
ACTIVE	CODE	MDL	EUR	MDL	EUR
Non-current assets					
Intangible assets	10	23 228	1110,03	9291	466,87
Fixed assets	40	6097	291,37	3283	164,97
Total non-current assets	70	29 325	1401,40	12 574	631,84
Current assets					
Materials	80	0,00	0,00	0,00	0,00
Objects of small value and short duration	90	57 545	2 750	57 545	2 891,62
Trade receivables and advances granted	110	6 573	314,11	70 548	3 545,02
Budget receivables	120	0,00	0,00	0,00	0,00
Staff receivables	130	0,00	0,00	0,00	0,00
Other current receivables	140	18 925	904,40	18 925	950,98
Cash	150	2 549 218	121 823,28	7 721 936	388 025 29
Other current assets	170	6012	287,30	12	0,60
Total current assets	180	2 638 273	126 079,09	7 868 966	395 413,51
TOTAL ASSETS	190	2 667 598	127 480,49	7 881 540	396 045,35

RAPORT FINANCIAR ANUAL 2022

Average exchange rate	1 EUR=	20 925 MDL		19,9006 MDL	
Balance sheet		2021		2022	
PASSIVE	CODE	MDL	EUR	MDL	EUR
Equity					
Net surplus	210	0,00	0,00	6 9551	3 494,92
Non-current assets fund	230	29 327	1 401,49	1 2575	631,89
Self-financing fund	240	2 693	128,69	2 693	135,32
Other funds	250	0,00	0,00	0,00	0,00
Total equity	260	32 020	1 530,19	84 819	4 262,13
Current debts					
Current special purpose financing and receipts	310	2 526 207	120 723,62	7 213.517	362 477,36
Trade debts and advances received	330	1 931	92,28	376.128	18 900,93
Debts to staff	340	0	0,00	100	5,02
Social and medical insurance debts	350	9 149	437,22	0,00	0,00
Debts to the budget	360	3 888	185,80	0,00	0,00
Current anticipated revenue	370	94 403	4 511,37	226 976	11 405,49
Other current liabilities	380	0	0	0	0
Total current liabilities	390	2 635 578	125 950,30	7 816.721	392 788,21
TOTAL LIABILITIES	400	2 667 598	127 480,49	7 901.540	397 050,34
		2021		2022	
Income and Expenses	CODE	MDL	EUR	MDL	EUR
Total related revenue	10	5 668 751	270 901,06	9 639.701	484 392,48
Total related expenditure	20	5 668 751	270 901,06	9 639.701	484 392,48

The Institute for European Policies and Reforms (IPRE) is an independent, apolitical and non-profit think-tank from the Republic of Moldova, founded in 2015 by a team of national and international experts, former civil servants and career diplomats.

IPRE is one of the leading Moldovan think-tanks focused on European Integration, sustainable development, good governance and rule of law, becoming a relevant center for research, multi-stakeholder dialogue, policy development at central and regional level through empowering various actors, in particular young people, media, local CSOs and local public authorities.

IPRE's portfolio includes over 70 projects implemented in partnership with national, European and transatlantic organizations, including with the support of UNDP, NATO, OSCE, European Commission, EU Member States, UK, national and international foundations, such as Open Society Foundation, Soros Foundation Moldova, European Endowment for Democracy, Konrad Adenauer Stiftung, Hans Seidel Stiftung and Friedrich Ebert Stiftung.

IPRE's vision is that Moldova's European integration is key to ensure a sustainable transformation of the country.

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This QR will lead to
the report on the website